

Practical Portfolio Performance Measurement  
and Attribution

**Carl R. Bacon**



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and Attribution**

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This book is dedicated to Alex and Matt

Thanks for the support, black coffee and  
suffering in silence the temporary suspension of  
normal family life





# Contents

<b>About the Author</b>	xii
<b>Acknowledgements</b>	xiii
<b>1 Introduction</b>	1
Why measure portfolio performance?	1
The purpose of this book	2
Reference	3
<b>2 The Mathematics of Portfolio Return</b>	5
Simple return	5
Money-weighted returns	7
Internal rate of return (IRR)	7
Simple internal rate of return	7
Modified internal rate of return	8
Simple Dietz	9
ICAA method	11
Modified Dietz	12
Time-weighted returns	13
True time-weighted	13
Unit price method	15
Time-weighted versus money-weighted rates of return	16
Approximations to the time-weighted return	18
Index substitution	18
Regression method (or $\beta$ method)	19
Analyst's test	20
Hybrid methodologies	21
Linked modified Dietz	21
BAI method	22
Which method to use?	22
Self-selection	23
Annualized returns	25
Continuously compounded returns	28

Gross- and net-of-fee calculations	29
Estimating gross- and net-of-fee returns	30
Performance fees	30
Portfolio component returns	32
Component weight	33
Carve-outs	34
Multi-period component returns	34
Base currency and local returns	35
References	36
<b>3 Benchmarks</b>	39
Benchmarks	39
Benchmark attributes	39
Commercial indexes	40
Calculation methodologies	40
Index turnover	40
Hedged indexes	41
Customized (or composite) indexes	41
Fixed weight and dynamized benchmarks	42
Capped indexes	44
Blended (or spliced) indexes	44
Peer groups and universes	45
Percentile rank	45
Notional funds	46
Normal portfolio	47
Growth and value	47
Excess return	47
Arithmetic excess return	48
Geometric excess return	48
<b>4 Risk</b>	53
Definition of risk	53
Risk management versus risk control	54
Risk aversion	54
Risk measures	54
<i>Ex post</i> and <i>ex ante</i> risk	54
Variability	54
Mean absolute deviation	54
Variance	55
Standard deviation	55
Sharpe ratio (reward to variability)	56
Risk-adjusted return: $M^2$	58
$M^2$ excess return	59
Differential return	60
Regression analysis	61
Regression equation	62
Regression alpha ( $\alpha_R$ )	62

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Regression beta ( $\beta_R$ )	62
Regression epsilon ( $\varepsilon_R$ )	62
Capital Asset Pricing Model (CAPM)	62
Beta ( $\beta$ ) (systematic risk or volatility)	62
Jensen's alpha (or Jensen's measure or Jensen's differential return)	63
Bull beta ( $\beta^+$ )	63
Bear beta ( $\beta^-$ )	63
Beta timing ratio	63
Covariance	64
Correlation ( $\rho$ )	64
$R^2$ (or coefficient of determination)	66
Systematic risk	66
Specific or residual risk	66
Treynor ratio (reward to volatility)	66
Modified Treynor ratio	68
$M^2$ for beta	68
Appraisal ratio (Sharpe ratio adjusted for systematic risk)	68
Modified Jensen	69
Fama decomposition	69
Selectivity	69
Diversification	69
Net selectivity	70
Relative risk	70
Tracking error	71
Information ratio (or modified Sharpe ratio)	71
Return distributions	74
Normal distribution	74
Skewness	74
Kurtosis	74
<i>d</i> ratio	75
Downside risk	75
Sortino ratio	76
$M^2$ for Sortino	76
Upside potential ratio	77
Omega excess return	77
Volatility skewness	77
Value at Risk (VaR)	78
VaR ratio	78
Hurst index	80
Fixed income risk	80
Duration	80
Macaulay duration	81
Modified duration	81
Effective duration	81
Convexity	82
Modified convexity	82
Effective convexity	82

Duration beta	82
Which risk measures to use?	82
Risk efficiency ratio	83
Risk control structure	83
References	85
<b>5 Performance Attribution</b>	<b>87</b>
Arithmetic attribution	88
Brinson, Hood and Beebower	88
Asset allocation	89
Security (or stock) selection	89
Interaction	90
Brinson and Fachler	94
Interaction	96
Geometric excess return attribution	98
Asset allocation	99
Stock selection	100
Sector weights	101
Buy-and-hold (or holding-based) attribution	104
Security-level attribution	105
Multi-period attribution	105
Smoothing algorithms	105
Carino	105
Menchero	108
GRAP method	112
Frongello	113
Davies and Laker	115
Multi-period geometric attribution	119
Risk-adjusted attribution	121
Selectivity	122
Multi-currency attribution	125
Ankrim and Hensel	125
Karnosky and Singer	131
Geometric multi-currency attribution	135
Naive currency attribution	135
Compounding effects	139
Interest-rate differentials	141
Currency allocation	142
Cost of hedging	144
Currency timing (or currency selection)	146
Summarizing	149
Other currency issues	149
Fixed income attribution	150
Weighted duration attribution	151
Attribution standards	158
Evolution of performance attribution methodologies	159
References	160

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<b>6</b>	<b>Performance Presentation Standards</b>	163
	Why do we need performance presentation standards?	163
	Advantages for asset managers	164
	The standards	165
	Verification	167
	Investment Performance Council	167
	Country Standards Subcommittee (CSSC)	168
	Verification Subcommittee	169
	Interpretation Subcommittee	169
	Guidance statements	170
	Definition of firm	170
	Carve-outs	170
	Portability	171
	Supplemental information	172
	Achieving compliance	172
	Maintaining compliance	173
	Reference	174
<b>Appendix A</b>	<b>Simple Attribution</b>	175
<b>Appendix B</b>	<b>Multi-currency Attribution Methodology</b>	178
<b>Appendix C</b>	<b>EIPC Guidance for Users of Attribution Analysis</b>	186
<b>Appendix D</b>	<b>European Investment Performance Committee – Guidance on Performance Attribution Presentation</b>	191
<b>Appendix E</b>	<b>The Global Investment Performance Standards</b>	204
	<b>Bibliography</b>	215
	<b>Index</b>	219

## About the Author

Carl Bacon joined StatPro Group plc as Chairman in April 2000. StatPro develops and markets specialist middle-office reporting software to the asset management industry. Carl also runs his own consultancy business providing advice to asset managers on various risk and performance measurement issues.

Prior to joining StatPro Carl was Director of Risk Control and Performance at Foreign & Colonial Management Ltd, Vice President Head of Performance (Europe) for J P Morgan Investment Management Inc., and Head of Performance for Royal Insurance Asset Management.

Carl holds a B.Sc. Hons. in Mathematics from Manchester University and is a member of the UK Investment Performance Committee (UKIPC), the European Investment Performance Committee (EIPC) and the Investment Performance Council (IPC). An original GIPS committee member, Carl also chairs the IPC Interpretations Sub-Committee, is ex-chair of the IPC Verification Sub-committee and is a member of the Advisory Board of the *Journal of Performance Measurement*.

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Naturally from the practitioner's perspective, I've favoured certain methodologies over others – apologies to those who may feel their methods have been unfairly treated.

I am particularly grateful to Stefan Illmer for his useful corrections and suggestions for additional sections.

Of course, all errors and omissions are my own.

*Carl R. Bacon*  
Deeping St James  
September 2004





# Introduction

*The more precisely the position is determined, the less precisely the momentum is known in this instant, and vice versa.*

Heisenberg, *The Uncertainty Principle* (1927)

## WHY MEASURE PORTFOLIO PERFORMANCE?

Whether we manage our own investment assets or choose to hire others to manage the assets on our behalf we are keen to know “how well” our collection, or portfolio of assets are performing.

The process of adding value via benchmarking, asset allocation, security analysis, portfolio construction and executing transactions is collectively described as the investment decision process. The measurement of portfolio performance should be part of the investment decision process, not external to it.

Clearly there are many stakeholders in the investment decision process; this book focuses on the investors or owners of capital and the firms managing their assets (asset managers or individual portfolio managers). Other stakeholders in the investment decision process include independent consultants tasked with providing advice to clients, custodians, independent performance measurers and audit firms.

Portfolio performance measurement answers the three basic questions central to the relationship between asset managers and the owners of capital:

- (1) *What* is the return on assets?
- (2) *Why* has the portfolio performed that way?
- (3) *How* can we improve performance?

Portfolio performance measurement is the quality control of the investment decision process and provides the necessary information to enable asset managers and clients to assess exactly how the money has been invested and the results of the process. The US Bank Administration Institute (BAI) laid down the foundations of the performance measurement process as early as 1968. The main conclusions of their study hold today:

- (1) Performance measurement returns should be based on asset values measured at market value not at cost.

- (2) Returns should be “total” returns (i.e., they should include both income and changes in market value – realized and unrealized capital appreciation).
- (3) Returns should be time-weighted.
- (4) Measurement should include risk as well as return.

## **THE PURPOSE OF THIS BOOK**

The vocabulary of performance measurement and the multiple methodologies open to performance analysts worldwide are extremely varied and complex.

My purpose in writing this book is an attempt to provide a reference of the available methodologies and to hopefully provide some consistency in their definition.

Despite the development and global success of performance measurement standards there are considerable differences in terminology, methodology and attitude to performance measurement throughout the world.

Few books are dedicated to portfolio performance measurement; the aim of this one is to promote the role of performance measurers and to provide some insights into the tools at their disposal.

With its practical examples this book should meet the needs of performance analysts, portfolio managers, senior management within asset management firms, custodians, verifiers and ultimately the clients.

Performance measurement is a key function in an asset management firm, it deserves better than being grouped with the back office. Performance measurers provide real added value, with feedback into the investment decision process and analysis of structural issues. Since their role is to understand in full and communicate the sources of return within portfolios they are often the only independent source equipped to understand the performance of all the portfolios and strategies operating within the asset management firm.

Performance measurers are in effect alternative risk controllers able to protect the firm from rogue managers and the unfortunate impact of failing to meet client expectations.

The chapters of this book are structured in the same order as the performance measurement process itself, namely:

- (1) Calculation of portfolio returns.
- (2) Comparison against a benchmark.
- (3) Proper assessment of the reward received for the risk taken.
- (4) Attribution of the sources of return.
- (5) Presentation and communicating the results.

First, we must establish what has been the return on assets and to make some assessment of that return compared with a benchmark or the available competition.

In Chapter 2 the “what” of performance measurement is introduced describing the many forms of return calculation, including the relative merits of each method together with calculation examples.

Performance returns in isolation add little value; we must compare these returns

against a suitable benchmark. Chapter 3 discusses the merits of good and bad benchmarks and examines the detailed calculation of commercial and customized indexes.

Clients should be aware of the increased risk taken in order to achieve higher rates of return; Chapter 4 discusses the multiple risk measures available to enhance understanding about the quality of return and to facilitate the assessment of the reward achieved for risk taken.

Chapter 5 examines the sources of excess return with the help of a number of performance attribution techniques.

Finally, in Chapter 6 we turn to the presentation of performance and consider the global development of performance presentation standards.

## REFERENCE

BAI (1968) *Measuring the Investment Performance of Pension Funds for the purpose of Inter Fund Comparison*. Bank Administration Institute.



# The Mathematics of Portfolio Return

*Mathematics has given economics rigour, alas also mortis.*

Robert Helibroner

## SIMPLE RETURN

In measuring the performance of a “portfolio” or collection of investment assets we are concerned with the increase or decrease in the value of those assets over a specific time period – in other words, the change in “wealth”.

This change in wealth can be expressed either as a “wealth ratio” or a “rate of return”.

The wealth ratio describes the ratio of the end value of the portfolio relative to the start value, mathematically:

$$\frac{V_E}{V_S} \quad (2.1)$$

where:  $V_E$  = the end value of the portfolio

$V_S$  = the start value of the portfolio.

A wealth ratio greater than one indicates an increase in value, a ratio less than one a decrease in value.

Starting with a simple example, take a portfolio valued at £100m initially and valued at £112m at the end of the period. The wealth ratio is calculated as follows:

### Exhibit 2.1 Wealth ratio

$$\frac{112}{100} = 1.12$$

The value of a portfolio of assets is not always easy to obtain, but should represent a reasonable estimate of the current economic value of the assets. Firms should ensure internal valuation policies are in place and consistently applied over time. A change in valuation policy may generate spurious performance over a specific time period.

Economic value implies that the traded market value, rather than the settlement value of the portfolio should be used. For example, if an individual security has been

bought but the trade has not been settled (i.e., paid for) then the portfolio is economically exposed to any change in price of that security. Similarly, any dividend declared and not yet paid or interest accrued on a fixed income asset is an entitlement of the portfolio and should be included in the valuation.

The rate of return, denoted  $r$ , describes the gain (or loss) in value of the portfolio relative to the starting value, mathematically:

$$r = \frac{V_E - V_S}{V_S} \quad (2.2)$$

Rewriting Equation (2.2):

$$r = \frac{V_E}{V_S} - \frac{V_S}{V_S} = \frac{V_E}{V_S} - 1 \quad (2.3)$$

Using the previous example the rate of return is:

**Exhibit 2.2** Rate of return

$$\frac{112}{100} - 1 = 12\%$$

Equation (2.3) can be conveniently rewritten as:

$$1 + r = \frac{V_E}{V_S} \quad (2.4)$$

Hence, the wealth ratio is actually the rate of return plus one.

Where there are no “external cash flows” it is easy to show that the rate of return for the entire period is the “compounded return” over multiple sub-periods.

Let  $V_t$  equal the value of the portfolio after the end of period  $t$  then:

$$\frac{V_1}{V_S} \times \frac{V_2}{V_1} \times \frac{V_3}{V_2} \times \cdots \times \frac{V_{n-1}}{V_{n-2}} \times \frac{V_E}{V_{n-1}} = \frac{V_E}{V_S} = 1 + r \quad (2.5)$$

External cash flow is defined as any new money added to or taken from the portfolio, whether in the form of cash or other assets. Dividend and coupon payments, purchases and sales, and corporate transactions funded from within the portfolio are not considered external cash flows.

Substituting Equation (2.4) into Equation (2.5) we establish Equation (2.6):

$$(1 + r_1) \times (1 + r_2) \times (1 + r_3) \times \cdots \times (1 + r_{n-1}) \times (1 + r_n) = (1 + r) \quad (2.6)$$

This process (demonstrated in Exhibit 2.3) of compounding a series of sub-period returns to calculate the entire period return is called “geometric” or “chain” linking.

**Exhibit 2.3** Chain linking

		Market value (£m)	Return (%)
Start value	$V_S$	100	
End of period 1	$V_1$	112	12.0
End of period 2	$V_2$	95	-15.18
End of period 3	$V_3$	99	4.21
End of period 4	$V_4$	107	8.08
End value	$V_E$	115	7.48

$$\frac{112}{100} \times \frac{95}{112} \times \frac{99}{95} \times \frac{107}{99} \times \frac{115}{107} = \frac{115}{100} = 1.15 \quad \text{or} \quad 15.0\%$$

$$1.12 \times 0.8482 \times 1.0421 \times 1.0808 \times 1.0748 = 1.15 \quad \text{or} \quad 15.0\%$$

**MONEY-WEIGHTED RETURNS**

Unfortunately, in the event of external cash flows we cannot continue to use the ratio of market values to calculate wealth ratios and hence rates of return. The cash flow itself will make a contribution to the valuation. Therefore, we must develop alternative methodologies that adjust for external cash flow.

**Internal rate of return (IRR)**

To make allowance for external cash flow we can borrow a methodology from economics and accountancy, the “internal rate of return” or IRR.

The internal rate of return has been used for many decades to assess the value of capital investment or other business ventures over the future lifetime of a project. Normally, the initial outlay, estimated costs and expected returns are well known and the internal rate of return of the project can be calculated to determine if the investment is worth undertaking. The IRR is often used to calculate the future rate of return on a bond and called the yield to redemption.

**Simple internal rate of return**

In the context of the measurement of investment assets for a single period the IRR method in its most simple form requires that a return  $r$  be found that satisfies the following equation:

$$V_E = V_S \times (1 + r) + C \times (1 + r)^{0.5} \quad (2.7)$$

where:  $C$  = external cash flow.

In this form we are making an assumption that all cash flows are received at the midpoint of the period under analysis. To calculate the simple IRR we need only the start and end market values, and the total external cash flow as shown in Exhibit 2.4:

**Exhibit 2.4** Simple IRR

Market start value	\$74.2m
Market end value	\$104.4m
External cash flow	\$37.1m

$$104.4 = 74.2 \times (1 + r) + 37.1 \times (1 + r)^{0.5}$$

We can see  $r = -7.41\%$  satisfies the above equation:

$$74.2 \times (0.9259) + 37.1 \times (0.9259)^{0.5} = 104.4$$

**Modified internal rate of return**

Making the assumption that all cash flows are received midway through the period of analysis is a fairly crude estimate. The midpoint assumption can be modified for all cash flows to adjust for the fraction of the period of measurement that the cash flow is available for investment as follows:

$$V_E = V_S \times (1 + r) + \sum_{t=1}^{t=T} C_t \times (1 + r)^{W_t} \quad (2.8)$$

where:  $C_t$  = the external cash flow on day  $t$

$W_t$  = weighting ratio to be applied on day  $t$ .

Obviously, there will be no external cash flow for most days:

$$W_t = \frac{TD - D_t}{TD} \quad (2.9)$$

where:  $TD$  = total number of days within the period of measurement

$D_t$  = number of days since the beginning of the period including weekends and public holidays.

In addition to the information in Exhibit 2.4 to calculate the modified internal rate of return shown in Exhibit 2.5 we need to know the date of the cash flow and the length of the period of analysis:

**Exhibit 2.5** Modified IRR

Market start value	31 December	\$74.2m
Market end value	31 January	\$104.4m
External cash flow	14 January	\$37.1m